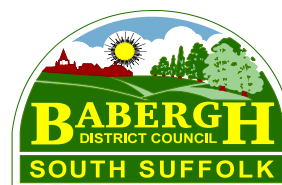


Budget Book 2018/19





Budget Book 2018/19

Contents	Page
General Fund Summary	3
Services and Activities Summary	4
Planning for Growth	5
Supported Living	6
Environment and Commercial Partnerships	7
Communities	8
Investment and Commercial Delivery	9
Customer Services	10
Corporate Resources	11
Law and Governance	12
BMS Invest	13
Housing Revenue Account	14
Capital Programme	15
Reserves	16



GENERAL FUND REVENUE BUDGET SUMMARY

	2017/18 £'000	2018/19 £'000	Movement £'000
1 Employee Costs	8,028	7,971	(57)
2 Premises	851	807	(45)
3 Supplies & Services	3,441	3,577	136
4 Transport	182	279	96
5 Contracts	4,108	4,244	136
6 Third Party Payments	20,202	20,202	(0)
7 Income	(27,450)	(27,738)	(289)
8 Charge to HRA	(1,138)	(1,106)	32
9 Charge to Capital	(407)	(227)	180
<u>Capital Financing Charges</u>			
10 Debt Management Costs	25	3	(23)
11 Interest Payable (Pooled Funds)	8	9	0
12 Interest Payable (CIFCo)	242	594	352
13 MRP	645	933	288
<u>Investment Income</u>			
14 Pooled Funds	(363)	(421)	(57)
15 Interest Receivable (Cash Surplus)	(4)	(8)	(4)
16 Interest Receivable (CIFCo)	(555)	(1,064)	(509)
<u>Transfers to Reserves</u>			
17 (a) New Homes Bonus	1,212	866	(346)
18 (b) S31 Business Rates Grant	650	797	147
19 (c) Other	23	27	4
20 Net Service Cost	9,700	9,744	44
21 Transformation Fund - Staffing (NHB)	(484)	(50)	434
22 Transfers from Reserves - earmarked	-	(1,038)	(1,038)
23 S31 Grant	(650)	(797)	(147)
24 New Homes Bonus to balance the budget	(727)	(866)	(138)
25 Surplus on Council Tax Collection fund	(40)	(12)	28
26 Revenue Support Grant (RSG) - now included with Baseline business rates	(504)	-	504
27 Baseline business rates	(1,997)	(2,488)	(491)
28 Business rates – growth/pooling benefit	(109)	(206)	(97)
29 Business rates – 17/18 collection fund deficit	-	1,256	1,256
30 Transition Grant	(22)	-	22
31 Rural Services Delivery Grant - now included with Baseline business rates	(182)	-	182
32 Council Tax	(5,000)	(5,214)	(214)
33 Total Funding	(9,715)	(9,415)	301
34 Shortfall (Surplus) funding	(15)	329	344
35 Transfer to / (from) reserve	15	(329)	(344)
	-	-	-

Council Tax Base	(32,489)	(32,822)	(333)
Council Tax for Band D Property	153.86	158.86	5.00
Council Tax	(4,999)	(5,214)	(215)

GENERAL FUND BUDGET - Services and Activities Summary

	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Planning for Growth								
Growth and Sustainable Planning	923	0	242	20	0	0	(858)	327
Business Improvement	33	0	0	1	0	0	0	34
Strategic Planning	491	0	214	3	0	0	(36)	672
Open for Business	291	5	93	6	0	0	(193)	202
Heritage and Conservation	115	0	14	5	0	0	(20)	114
TOTAL	1,852	5	562	36	0	0	(1,106)	1,349
Supported Living								
Private Sector Housing	62	0	22	4	0	0	(2)	86
Housing Options	52	0	0	0	0	0	0	52
Homelessness	225	38	104	6	0	0	(299)	74
TOTAL	339	38	125	10	0	0	(301)	212
Environment and Commercial Partnerships								
Building Control	361	3	10	21	0	0	(252)	143
Waste Services	220	66	644	7	1,915	0	(2,082)	769
Food and Safety	240	0	9	9	0	0	(11)	247
Leisure	0	54	0	0	228	0	(102)	180
Sustainable Environment	431	0	36	16	0	0	(5)	477
TOTAL	1,251	124	699	52	2,143	0	(2,452)	1,817
Communities								
Strong and Safe Communities	203	0	234	5	0	0	0	442
Countryside and Public Realm	214	281	347	8	732	0	(241)	1,341
Policy and Strategy (Health and Well Being)	97	0	33	4	0	0	0	134
TOTAL	514	281	613	17	732	0	(241)	1,916
Customer Services								
Customer Services	430	0	41	2	0	0	0	474
Business Improvement (Corporate)	117	0	8	1	0	0	0	125
ICT	172	0	326	0	233	0	0	730
Communications	112	0	6	0	0	0	0	118
TOTAL	831	0	380	4	233	0	0	1,447
Corporate Resources								
HR and Organisational Development	392	0	25	1	0	0	0	418
Financial Services	936	207	184	4	1,136	20,202	(22,354)	315
Commissioning and Procurement	126	0	3	1	0	0	0	130
Housing and Regeneration	101	100	150	102	0	0	(353)	101
Senior Leadership Team	545	0	33	10	0	0	0	589
Property Services	389	54	45	25	1	0	(549)	(35)
TOTAL	2,488	360	442	144	1,137	20,202	(23,255)	1,518
Law and Governance								
Information Management	177	0	28	0	0	0	(220)	(14)
Internal Audit	82	0	1	0	0	0	0	83
Democratic Services	158	0	428	14	0	0	(7)	594
Shared Legal Services	206	0	236	0	0	0	(105)	338
TOTAL	624	0	693	15	0	0	(332)	999
BMS Invest								
BMS Invest	71	0	62	1	0	0	(51)	82
TOTAL	71	0	62	1	0	0	(51)	82
TOTAL	7,970	807	3,577	279	4,244	20,202	(27,738)	9,341

GENERAL FUND BUDGET - Planning for Growth

Growth and Sustainable Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Development Management	923	0	143	20	0	0	(758)	327
Development Management - Appeals	0	0	88	0	0	0	0	88
Development Management - pre application	0	0	12	0	0	0	(100)	(88)
	923	0	242	20	0	0	(858)	327

Business Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	33	0	0	1	0	0	0	34
	33	0	0	1	0	0	0	34

Strategic Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Infrastructure Team - CIL	54	0	0	0	0	0	(11)	43
Strategic Planning General	0	0	1	0	0	0	0	1
Development Policy and Local Plans	330	0	76	1	0	0	0	408
Local Plans	0	0	34	0	0	0	0	34
Social Housing	97	0	5	1	0	0	(25)	79
Housing Enabling	10	0	95	0	0	0	0	105
Housing Strategy	0	0	3	0	0	0	0	3
	491	0	214	3	0	0	(36)	672

Open for Business	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Alcohol, Entertainments and Late Night Refreshment	43	0	8	0	0	0	(78)	(26)
Economic Development	115	0	25	5	0	0	0	144
Economic Development - additional capacity (Transformation Funded)	26	0	0	0	0	0	0	26
Gambling and Small Lotteries	5	0	0	1	0	0	(8)	(2)
Lavenham Tourist Information Centre	64	5	13	0	0	0	(24)	57
Other Licences	4	0	0	0	0	0	0	4
Taxi and Private Hire Licensing	35	0	13	0	0	0	(79)	(32)
Tourism General	0	0	35	0	0	0	(5)	30
	291	5	93	6	0	0	(193)	202

Heritage and Conservation	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Conservation	115	0	1	5	0	0	0	122
Neighbourhood Plans	0	0	13	0	0	0	(20)	(7)
	115	0	14	5	0	0	(20)	114

TOTAL	1,852	5	562	36	0	0	(1,106)	1,349
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GENERAL FUND BUDGET - Supported Living

Private Sector Housing	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Standards	62	0	0	4	0	0	0	67
Home Improvement Agency	0	0	16	0	0	0	0	16
Other Housing Matters	0	0	5	0	0	0	0	5
Other Housing Services	0	0	0	0	0	0	(2)	(2)
	62	0	22	4	0	0	(2)	86

Housing Options	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Options	52	0	0	0	0	0	0	52
	52	0	0	0	0	0	0	52

Homelessness	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Homelessness Private Sector	13	18	95	3	0	0	(78)	50
Rent Deposit Scheme	0	20	9	3	0	0	(30)	2
Homeless Prevention Fund	212	0	0	0	0	0	0	212
Flexi Homeless Support Grant	0	0	0	0	0	0	(131)	(131)
New Burdens Grant	0	0	0	0	0	0	(60)	(60)
	225	38	104	6	0	0	(299)	74

GENERAL FUND BUDGET - Environment and Commercial Partnerships

Building Control	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commercial Income	0	0	2	0	0	0	(6)	0
Building Regulations: chargeable service	250	0	4	14	0	0	(234)	34
Building Regulations: non-chargeable service	57	0	0	3	0	0	0	60
Building Regulations: other activities	35	0	1	2	0	0	0	38
Dangerous Structures	0	0	0	0	0	0	(0)	(0)
Street Naming and Numbering	20	3	3	1	0	0	(12)	15
	361	3	10	21	0	0	(252)	147

Waste Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Creting Rd Depot	0	37	8	0	0	0	0	45
Chilton Depot	0	29	0	0	0	0	(2)	27
Joint Waste Contract	0	0	10	5	0	0	0	15
Domestic Waste	137	0	195	1	1,401	0	(392)	1,342
Bring Sites	11	0	53	0	0	0	(137)	(72)
Trade Waste	16	0	244	0	155	0	(576)	(161)
Garden Waste	55	0	134	0	359	0	(976)	(427)
	220	66	644	7	1,915	0	(2,082)	769

Food & Safety	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Food and Safety (General)	240	0	2	9	0	0	(1)	249
Food Hygiene Courses	0	0	0	0	0	0	(0)	(0)
Animal Welfare Licensing	0	0	1	0	0	0	(6)	(5)
Health and Safety Regulation	0	0	0	0	0	0	(0)	(0)
Food Safety	0	0	1	0	0	0	0	1
Water Sampling	0	0	3	0	0	0	(3)	(0)
Land Drainage	0	0	2	0	0	0	0	2
	240	0	9	9	0	0	(11)	247

Leisure	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Hadleigh Pool	0	20	0	0	68	0	(45)	44
Kingfisher Leisure Centre	0	34	0	0	129	0	(27)	136
New Hadleigh Pool & Leisure	0	0	0	0	31	0	(31)	0
	0	54	0	0	228	0	(102)	180

Sustainable Environment	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Planning Enforcement	153	0	6	6	0	0	0	165
Environmental Protection	275	0	13	10	0	0	(5)	293
Abandoned Vehicles	0	0	1	0	0	0	0	1
Other Public Health Matters	0	0	2	0	0	0	0	2
Climate Change and Sustainability	0	0	6	0	0	0	0	6
Dog Control	0	0	7	0	0	0	0	7
Planning Monitoring and Enforcement Officer (Transformation Funded)	3	0	0	0	0	0	0	3
	431	0	36	16	0	0	(5)	477

TOTAL	1,251	124	699	52	2,143	0	(2,452)	1,820
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GENERAL FUND BUDGET - Communities

Strong and Safe Communities	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
The Arts	22	0	8	1	0	0	0	30
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Development	92	0	1	3	0	0	0	97
Grants and Contributions	33	0	172	1	0	0	0	206
Civil Protection and Emergency Planning	0	0	24	0	0	0	0	24
Community Safety-General	56	0	26	1	0	0	0	82
Village of the Year	0	0	1	0	0	0	0	1
	203	0	234	5	0	0	0	442

Countryside and Public Realm	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Comm Development - Countryside	28	0	0	0	0	0	0	28
Footpaths	22	0	2	1	0	0	(9)	16
Nayland Sports and Burial Ground	0	0	0	0	2	0	0	2
Public Conveniences	0	58	20	0	34	0	0	112
Street and Major Road Cleansing	6	0	67	1	382	0	(37)	419
Open Spaces	102	0	141	2	298	0	(38)	506
Public Tree Programme	47	22	0	4	0	0	0	73
Car Parks General	8	24	10	0	3	0	(22)	24
Pin Mill Car Park	0	1	8	0	0	0	(12)	(3)
Hadleigh car Parks	0	28	21	0	4	0	(24)	29
Sudbury Car Parks	0	148	41	0	8	0	(100)	97
The Greenways Project	0	0	6	0	0	0	0	6
AONB Contribution	0	0	32	0	0	0	0	32
	214	281	347	8	732	0	(241)	1,341

Policy and Strategy (Health & Well Being)	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Policy and Strategy (Health and Well Being)	97	0	33	4	0	0	0	134
	97	0	33	4	0	0	0	134

TOTAL	514	281	613	17	732	0	(241)	1,916
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GENERAL FUND BUDGET - Customer Services

Public Access	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	430	0	41	2	0	0	0	474
	430	0	41	2	0	0	0	474

Business Improvement Corporate	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement Corporate	117	0	8	1	0	0	0	125
	117	0	8	1	0	0	0	125

ICT	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
ICT	172	0	326	0	233	0	0	730
	172	0	326	0	233	0	0	730

Communications	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Communications	112	0	6	0	0	0	0	118
	112	0	6	0	0	0	0	118

TOTAL	831	0	380	4	233	0	0	1,447
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GENERAL FUND BUDGET - Corporate Resources

HR and Organisational Development	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
HR & Organisational Development	337	0	23	1	0	0	0	361
Health & Safety	55	0	2	0	0	0	0	57
	392	0	25	1	0	0	0	418

Financial Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Financial Resources	387	0	35	4	0	0	0	426
Treasury Management	0	0	16	0	0	0	0	16
Bank Charges	0	0	60	0	0	0	0	60
External Audit	0	0	59	0	0	0	0	59
Insurance Premiums	127	93	12	1	0	0	0	233
Pay Inflation and Increment Costs	(186)	0	0	0	0	0	0	(186)
Early Retirement Pension Direct Charges	38	0	0	0	0	0	0	38
Rent Allowances	0	0	0	0	0	11,453	(11,517)	(64)
Rent Rebates to HRA Dwellings	0	0	0	0	0	8,749	(8,859)	(110)
Council Tax Collection	0	0	2	0	0	0	(177)	(175)
NNDR Collection	0	0	0	0	0	0	(138)	(138)
Shared Revenues Partnership	0	0	0	0	1,136	0	0	1,136
Contingencies/Savings Adjustments	(60)	0	0	0	0	0	0	(60)
Unapportionable Central Overheads	629	114	0	0	0	0	0	743
New Homes Bonus	0	0	0	0	0	0	(866)	(866)
S31 Business Rates Grant	0	0	0	0	0	0	(797)	(797)
	936	207	184	4	1,136	20,202	(22,354)	315

Commissioning and Procurement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commissioning and Procurement	126	0	1	1	0	0	0	128
Central Stationery and Equipment	0	0	2	0	0	0	0	2
	126	0	3	1	0	0	0	130

Asset Regeneration	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Utilisation	101	2	4	1	0	0	0	108
Navigation House	0	11	5	0	0	0	(23)	(8)
Borehamgate Shopping Centre	0	16	5	0	0	0	(329)	(309)
Angel Court, Hadleigh	0	5	0	0	0	0	0	5
Endeavour House HQ	0	36	136	101	0	0	0	273
Stowmarket Customer Access Point	0	17	0	0	0	0	0	17
Touchdown Points	0	13	0	0	0	0	0	13
	101	100	150	102	0	0	(353)	101

Senior Leadership Team	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Senior Leadership Team	527	0	33	10	0	0	0	571
Corporate Management	18	0	0	0	0	0	0	18
	545	0	33	10	0	0	0	589

Property Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Management	46	0	7	0	0	0	0	53
Industrial Estates	0	1	0	0	1	0	(69)	(67)
Belle Vue House	0	29	0	0	0	0	0	29
Hadleigh Market	0	1	0	0	0	0	(2)	(1)
Wenham Depot	0	4	0	0	0	0	0	4
Calais Street Depot	0	2	0	0	0	0	0	2
PV Panels	0	16	23	0	0	0	(478)	(438)
Capital Projects Tech Staff	329	0	0	25	0	0	0	354
Community Safety-CCTV	13	1	15	0	0	0	0	29
	389	54	45	25	1	0	(549)	(35)

TOTAL	2,488	360	442	144	1,137	20,202	(23,255)	1,518
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GENERAL FUND BUDGET - Law and Governance

Information Management	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management	177	0	5	0	0	0	0	183
Land Charges	0	0	23	0	0	0	(220)	(197)
	177	0	28	0	0	0	(220)	(14)

Internal Audit	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Internal Audit	82	0	1	0	0	0	0	83
	82	0	1	0	0	0	0	83

Democratic Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Electoral Registration	0	0	50	0	0	0	(2)	48
Elections	61	0	0	0	0	0	0	61
Governance	200	0	3	0	0	0	(0)	203
Cost of Democracy	(167)	0	298	14	0	0	(2)	143
Central Postal Services	65	0	51	0	0	0	0	116
Central Printing	0	0	27	0	0	0	(3)	24
	158	0	428	14	0	0	(7)	594

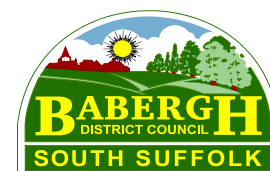
Shared Legal Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Shared Legal Services	206	0	236	0	0	0	(105)	338
	206	0	236	0	0	0	(105)	338

TOTAL	624	0	693	15	0	0	(332)	999
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GENERAL FUND BUDGET - BMS Invest

BMS Invest	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
BMS Invest	71	0	62	1	0	0	(51)	82
	71	0	62	1	0	0	(51)	82
TOTAL	71	0	62	1	0	0	(51)	82



HOUSING REVENUE ACCOUNT 2017/18

	2017/18 £'000	2018/19 £'000
Income		
Dwelling Rent and Other Income	(16,759)	(16,645)
Less Bad Debt Provision	115	155
Interest Income	(16)	(15)
Gross Income	(16,660)	(16,505)
	2017/18 £'000	2018/19 £'000
Expenditure		
Repairs, maintenance, management and other costs	5,558	6,069
Capital Charges (funding the capital programme)	2,803	2,847
Depreciation	2,721	2,721
Revenue Contribution to Capital Programme	5,605	4,124
Gross Expenditure	16,687	15,761
Net Operating Income	27	(744)
Net Transfer to Revenue Provision for Repayment of Borrowing	500	500
(Surplus)/Deficit for the Year	527	(244)



BABERGH CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

Supported Living												
Mandatory Disabled Facilities Grant	409	409	409	409	1,637				1,637			1,637
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
Total Supported Living	609	609	609	609	2,437	0	0	0	1,637	0	800	2,437

Environment and Projects												
Replacement Refuse Freighters - Joint Scheme	185	185	185	0	555						555	555
Recycling Bins	65	65	65	65	260						260	260
Total Environment and Projects	250	250	250	65	815	0	0	0	0	0	815	815

Communities and Public Access												
Community Development Grants	117	117	117	117	468						468	468
Play Equipment	50	50	50	50	200						200	200
Planned Maintenance / Enhancements - Car Parks	36	38	35	35	144						144	144
Total Community Services	203	205	202	202	812	0	0	0	0	0	812	812

BABERGH CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

Leisure Contracts												
Kingfisher Leisure Centre - changing room replacement	0	0	0		0						550	550
Kingfisher Leisure Centre - plant and other capital	145	40	50	50	285						285	285
Kingfisher Leisure Centre - Planned Maintenance	246	289	0	0	534						534	534
Kingfisher Leisure Centre Refurbishment	627	627	0	0	1,254						1,254	1,254
Hadleigh Pool and Leisure Refurbishment	351	1,757	0	0	2,109						2,109	2,109
Hadleigh Pool and Leisure - Planned Maintenance	43	0	0	0	43						43	43
Total Leisure Contracts	1,412	2,713	50	50	4,225	0	0	0	0	0	4,225	4,225

Capital Projects												
Planned Maint / Enhancements - Other Corp Buildings	48	48	48	48	192						192	192
Total Capital Projects	48	48	48	48	192	0	0	0	0	0	192	192

Investment and Commercial Delivery												
Land assembly, property acquisition and regeneration opportunities	2,973	2,973	2,973	2,973	11,892						11,892	11,892
Total Investment and Commercial Delivery	2,973	2,973	2,973	2,973	11,892	0	0	0	0	0	11,892	11,892

Corporate Resources												
ICT - Hardware / Software costs	200	200	200	200	800						800	800
Total Corporate Resources	200	200	200	200	800	0	0	0	0	0	800	800

Total General Fund Capital Spend	5,695	6,998	4,332	4,147	21,173	0	0	0	1,637	0	19,536	21,173
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BABERGH CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

Housing Maintenance												
Planned maintenance	4,587	4,782	4,888	5,006	19,262		9,802	9,460				19,262
ICT Projects	300	200	200	200	900		900					900
Environmental Improvements	50	50	50	50	200		200					200
Disabled Facilities work	200	200	200	200	800		800					800
Horticulture and play equipment	23	23	23	23	92		92					92

New build programme inc acquisitions	3,415	3,791	4,239	4,526	15,970	2,746	8,449	4,775				15,970
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Total HRA Capital Spend	8,575	9,045	9,599	10,005	37,224	2,746	20,243	14,235	0	0	0	37,224
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RESERVES

GENERAL FUND

Estimated Balance 31 Mar 2018 £'000	2018/19		Estimated Balance 31 Mar 2019 £'000
	Transfer into reserves £'000	Use of reserves £'000	

Contingency Reserves

General Fund Working Balance / Reserve

(1,200)			(1,200)
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Government Grants

Personal Searches

Elections

Community Infrastructure Levy (CIL)

Growth and Sustainable Planning

Strategic Planning

Business Rates Equalisation

Waste - MRF

Section 106 (part only)

Planning Enforcement

Sub total

Transformation Fund

(353)			(353)
(54)			(54)
(50)	(20)		(70)
(67)			(67)
(65)			(65)
(298)		95	(203)
(943)		943	(0)
(102)			(102)
(232)			(232)
(20)			(20)
(2,184)	(20)	1,037	(1,166)
(533)	(1,663)	2,042	(154)

TOTAL GENERAL FUND RESERVES

(3,917)	(1,683)	3,079	(2,520)
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